

Nippon Steel Chemical Co., Ltd.

ANNUAL REPORT 1999 APRIL 1,1998 -MARCH 31,1999 Nippon Steel Chemical Co., Ltd. was established in 1956 as an independent subsidiary of Nippon Steel Corporation. In 1984, the company merged with another subsidiary, Nittetsu Chemical Industrial Co., Ltd., becoming the core chemical arm of the Nippon Steel group. This alliance with the world's largest steel maker affords Nippon Steel Chemical enormous advantages and supports the company's diversification into new business fields.

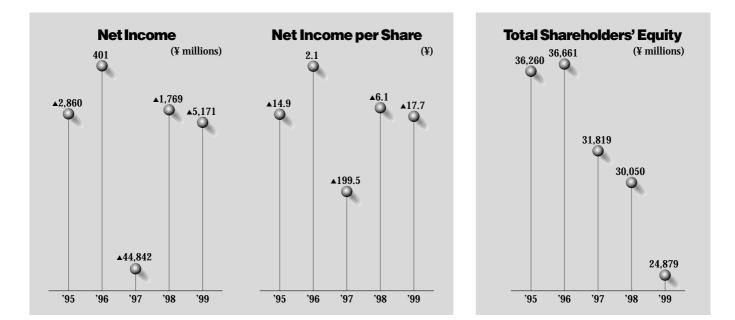
More than 40 years have elapsed since Nippon Steel Chemical was founded. In that time, the company has built a leading presence in numerous sectors of the worldwide chemical industry. Operations range from cokes and other carbon-derived materials and petrochemicals to electronic materials, industrial gases, paints, plastics and construction materials. Tightly focused research and development activities are ushering the company into promising new fields and at the same time bolstering the competitiveness of existing ones. The company's position of leadership is further enhanced by a streamlined operating foundation and a network of strategic tie-ups with partners in Japan and overseas.

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		(Yen in millions, U.S. dollars in thousands, except per share amou				
	1999	1998	% Change	1999		
For the Year						
Net Sales	¥231,218	¥264,592	(12.6)	\$1,918,026		
Operating Income	3,323	3,554	(6.5)	27,565		
Net Loss	(5,171)	(1,769)	_	(42,895)		
At Year-End						
Total Assets	<b>¥ 260,313</b>	¥264,996	(1.8)	<i>\$2,159,378</i>		
Total Shareholders' Equity	<b>24,879</b>	30,050	(17.2)	206,379		
Per Share						
Net Loss	¥ (17.74)	¥ (6.07)	-	\$ (0.15)		

Note: US\$ amounts are calculated, solely for the reader's convenience, at the rate of US\$1 = 120.55 for the year ended 31st March, 1999.





Chairman Rokuro Suehiro (seated) and President Takaki Yamatoya

# **Operating Environments**

The gravity of Japan's economic slump grew more profound in fiscal 1998 with unemployment growing conspicuously coupled with slumping personal consumption and broadranging reductions in private investment in plant and equipment.

Given the excess production capacity, the chemical industry in Japan also found itself in dire circumstances due to worsening market conditions brought about by slumping domestic demand and prolonged upheaval in the economies of Southeast Asia.

As for Nippon Steel Chemical Co., Ltd., we were in the midst of a company-wide effort to improve profit performance based on the Mid-Term Management Plan (FY1997-1999) that had entered its second year of implementation. Nevertheless, the operating environment deteriorated far beyond original forecasts in the plan. To overcome such a difficult situation, the company revised in September 1998 its Mid-Term Management Plan with focus placed on an even more thoroughgoing shift of its business structure to a more efficient one and reexamination of its areas of operation, addition of the measures to improve profit and reforming of its business operating system. At the same time immediate steps were taken to do what we could based upon the revised plan.

Which is to say, in the last half of fiscal 1998 the company began to reorganize its business structure, beginning with the divestiture of its cement and polystyrene operations. It also worked to implement thoroughgoing cost reductions that were greater than those called for in the original plan. These centered on personnel rationalization achieved by encouraging secondment to affiliates and other organizations and implementing early retirement.

# Review of Operations • Carbon and Gas

Declining demand in the steelmaking, electrode and semiconductor industries led to a drop in metallurgical coke production and in the sale of industrial gases, pitch coke and pitch products, and thus the operating environments facing the Division added to the severity.

## Chemicals

The chemicals business faced the operating environments that were generally quite severe and were marked by a slump in domestic demand as well as a broad decline in international market conditions. In order to enhance the competitiveness of styrene monomer, the mainstay product, Nippon Steel Chemical shut down part of the production facilities for benzene, a constituent raw material, in December 1998.

In the area of resins, the company was able to maintain sales volumes at last year's levels in spite of decreased demand in the electric machine, general merchandise and other user industries. However, because of the prolonged slump in market conditions for resin products, intense competition remained. Against this background, the Japanese resin industry is undergoing an industry-wide large-scale restructuring, in which Nippon Steel Chemical, too, is involved. To streamline its polyethylene business, Nippon Steel Chemical established Toyo Styrene Co., Ltd., a joint venture with Denki Kagaku Kogyo Kabushiki Kaisha and Daicel Chemical Industries, Ltd., to which Nippon Steel Chemical transferred its polystyrene operations in April 1999.

Sales of ESPANEX (adhesive-free copper-clad laminated sheet for flexible printed circuits) expanded due to advancing digitalization of electronics-related sectors. To meet such increasing demand, Nippon Steel Chemical started capacity expansion for ESPANEX.

#### Construction Materials

Although paints performed steadily, the cement and construction materials business proceeded under considerable duress due to large drops in demand and price brought about by delayed public works projects and decreased private investment in plant and equipment, particularly housing investment. Nippon Steel Chemical has committed itself to a reorganization of its marketing structure and affiliated companies' operations in the sector, and to its withdrawal from certain unprofitable operations. With the aim of enhancing the collective strength of the Nippon Steel Corporation Group, Nippon Steel Chemical implemented radical business restructuring by transferring in January 1999 its ESGUARD (fire-resistant panel) operations to a Nippon Steel subsidiary, Daido Steel Sheet Corporation, and its cement operations in February to three whollyowned subsidiaries of Nippon Steel.

In addition, a divisional operating system that had already been partially adopted was extended to the entire operations starting in April 1999. With management priority placed on the consolidated operations, the company has put in force a thoroughgoing integrated control of the entire operations of Nippon Steel Chemical and its group companies. At the same time, the company worked to improve operating efficiency and to squeeze operating costs by relocating its head office and by closing and merging branch offices.

# **Results of Operations**

In spite of these strenuous efforts, Nippon Steel Chemical was unable to overcome the slump in demand and in market conditions. As a result, total sales in fiscal 1998, influenced by business divestitures, registered  $\pm 231,218$ million, a drop of  $\pm 33,374$  million from the previous year. Ordinary profit was held to  $\pm 346$  million which, being an increase of  $\pm 13$  million, was on a par with the last period. And, with regard to this period's revenues, the generation of large special losses associated with the restructuring of the company's business structure during the last half produced an unavoidable loss of  $\pm 5,171$  million ( $\pm 3,401$  million worse than the previous period).

Based on these operational results, the company elected to forgo the cash dividends for fiscal 1998.

# **Future Management Tasks**

Although positive results from the government's comprehensive economic packages can be expected in the future, it is difficult to anticipate a rapid recovery of the economy. Further, there are some concerns about economic trends in Asia, the US and Europe as well as pricing trends for raw materials in the chemical industry. Accordingly, the severe operating environment will continue for some time.

For its part, Nippon Steel Chemical will direct its resolute endeavors toward building a robust profit structure capable of withstanding whatever changes may occur in the surrounding environment. To this end, the company is committed to paying concerted efforts toward cultivating the business potentials of each business area and strengthening its competitiveness under the new divisional organization system in force since April 1999 and based on the revised Mid-Term Management Plan. Moreover, by sharing business strategies and further strengthening mutual cooperation with each of its affiliated companies, Nippon Steel Chemical intends to improve the operating performance of the whole Nippon Steel Chemical group.

Robuso Suchir

Rokuro Suehiro Chairman

T. Vamatoya

Takaki Yamatoya President

June 25, 1999

#### April 1998

## **The Chemical Society** of Japan's Award Given for Cardo-Polymer

"Development and Application of Highfunction Heat-resistant Resin with Fluorene Skeleton - Cardo-Polymer," a joint development project of Nippon Steel Chemical and the Advanced Technology **Research Laboratories of Nippon Steel** Corporation was selected for the Award for Technical Development for 1997 of the Chemical Society of Japan.

In the joint project, the resin was developed, which possesses the cardo\*structure offering such characteristics as both good workability and high heat resistance not found in conventional products and is manufactured from polycycle aromatic fluorene contained in coal tar as the raw material, and its industrial production system was established. Further, the project has clarified the new resin's usefulness through development of its application as color filter resist material for liguid crystal displays (protective film, coloring ink, etc.) and circuit insulation material.

The company's comprehensive technological capability to challenge far more effective applications for coal tar has yielded these and other achievements, which has led to the recent award. (\* Cardo in Latin means a hinge, or loop in English.)

#### May 1998 **Oita Factory Attains Five Million Ton Accumulative Production of Styrene Monomer**

Since the start-up of the No. 1 production facility in August 1971, steady production of styrene monomer has continued at Oita Factory, attaining in May 1999 the cu-

mulative production of five million tons.

In the meantime. the No. 2 facility went onstream in 1982 and the No. 3 in 1990, greatly boosting production capacity. During the 27 years since the start-



No. 3 styrene monomer production facility

up, Nippon Steel Chemical has directed its efforts toward stable operations, leading to such a high record in cumulative production.

#### June 1998 **The Adhesion Society of Japan's Award Given for the Heat-resistant Paints for Precoated Metals**

At the annual meeting of the Adhesion Society of Japan held on June 25, 1998, the Society's Technological Award was given for the "New Heat-resistant Paints for Precoated Metals," which were developed jointly by Nippon Steel Chemical and Nippon Steel's Advanced Technology Research Laboratories using polysiloxanecontaining polyimide as the matrix resin. The excellent characteristics offered by the newly-developed paint - contaminant resistance, adherence to steel sheets, low-temperature hardenability, paintability and stable storage performance — were highly assessed, leading to the award.

# December 1998 **Kimitsu Works** Acquires ISO14001

Kimitsu Works acquired the certification of ISO14001, the international standard for environmental management system, for its operations involved in production and sales. The Works will direct its sustained efforts toward enhanced environmental improvements through effective operation of ISO14001, while at the same time promote its fusion with labor safety and hygiene, and security and disasteravoidance.

## February 1999 **Blast-furnace Slag Cement Business Transferred to Nippon Steel**

As a link in improving its operating structure, Nippon Steel Chemical transferred the blast-furnace slag cement and slag fine powder businesses to Nippon Steel Blast Furnace Slag Cement Co., Ltd., Nippon Steel Esment Chubu Co., Ltd. and Nippon Steel Esment Kanto Co., Ltd., established through Nippon Steel's investment. As a result, these new companies

have successfully established an integrated operation system from raw material slag procurement to production and marketing of cement so as to further improve competitiveness.

#### **March 1999 ESPANEX** Production Capacity Expanded

Since the start of sales in 1989, ESPANEX (adhesive-free copper-clad laminated sheet for flexible printed circuits) has acquired user acceptance, resulting in steady increases in demand. To meet demand, the annual capacity of the ESPANEX production facilities, operating at the Electronic Materials Research & Development Center in Kimitsu Works, has been expanded from 500,000 m<sup>2</sup> to 1,200,000 m<sup>2</sup>.

The capacity expansion is to meet the increasing demand for ESPANEX due to advancing functions and downsizing of various kinds of electronic components. Plans are proceeding to further expand the capacity to 1.700.000 m<sup>2</sup> depending on the market trend.

ESPANEX production line

#### April 1999 **Toyo Styrene Co., Ltd. Starts** Operation

The polystyrene business in which Nippon Steel Chemical has been engaged for about 30 years is facing a severe operating environment. To overcome such a difficult situation, Nippon Steel Chemical, under a tie-up with Denki Kagaku Kogyo Kabushiki Kaisha and Daicel Chemical Industries. Ltd., established Tovo Styrene Co., Ltd., a joint company to produce and sell polystyrene, which started operation in April 1999. This company offers such advantages as cost competitiveness brought about by the reduction of excess capacities of these three companies and an improved system of raw materials procurement from the parent companies, its unique technological capabilities, and higher marketing efficiencies made possible by locating facilities in two major consuming areas — the Tokyo and Osaka areas.



# **Financial Review**

# Income Analysis

Nippon Steel Chemical turned in an avoidable performance in fiscal 1998, the year ended March 31, 1999. Looking at operating results for the fiscal year, net sales declined to \$231,218 million (US\$1,918 million), down \$33,374million, or 12.6 percent, as several businesses were transferred to its group companies.

The Carbon & Gas Division posted sales of \$103,458 million due to the slump in demand and market conditions.

Chemicals dipped 15.6 percent to \$102,884 million, while Construction Materials sales declined 23.3 percent to \$24,875 million.

Operating income was down \$231 million, or 6.5 percent, to \$3,323 million (US\$28 million) as a result of the depressed demand and market conditions. Net loss increased \$3,402million to \$5,171 million (US\$43 million) due largely to provision of reserves for losses on planned restructuring measures under the mid-term management plan.

# • Financial Position

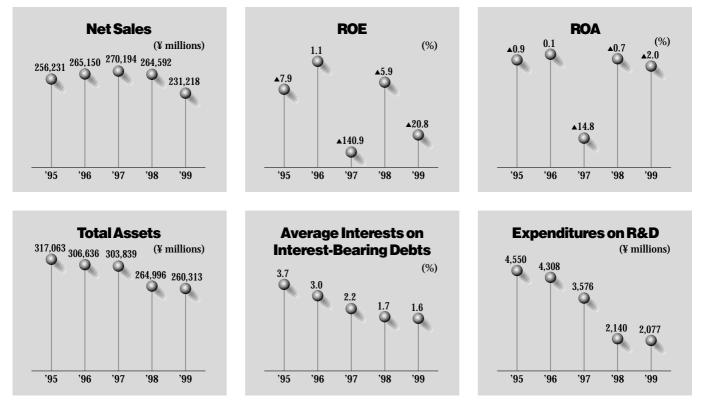
Total assets at March 31, 1999, were down \$4,683 million, or 1.8 percent, to \$260,313 million (US\$2,159 million). Current assets decreased 6.4 percent, or \$7,153 million, to \$105,488 million (US\$875 million). Investments and advances increased 46.6 percent, or \$17,794 million, to \$55,939 million (US\$464 million). Property, plant and equipment decreased 13.8 percent, or \$15,098 million, to \$94,672 million (US\$785 million). Deferred charges and intangibles were largely unchanged at \$4,214 million (US\$35 million).

On the other side of the balance sheet, current liabilities increased 46.6 percent, or \$17,794 million, to \$55,939million (US\$464 million). Shareholders' equity decreased 17.2 percent, or \$5,171 million, to \$24,879 million (US\$206million) as a result of the net loss recorded. The shareholders' equity ratio at the end of the year was 9.6 percent, compared with 11.3 percent one year earlier.

# Cash Flows

Net cash provided by operating activities was down \$5,515 million to \$10,233 million (US\$85 million). The main factors were a decrease in receivables.

Net cash of \$7,725 million (US\$ 64 million) was used in investing activities, in contrast to \$147 million provided in the previous year. This was chiefly the result of a large decrease in other advances and investments. Net cash of \$2,803 million (US\$23 million) was used in financing activities. As a result of the above, there was a \$295 million decrease in cash and cash equivalents to \$37,810 million (US\$314 million).



# NIPPON STEEL CHEMICAL CO., ITD. Non-Consolidated Balance Sheets As of March 31, 1999 and 1998

	Millions of yen		Thousands of U.S. dollars (Note 3)
	1999	1998	1999
ASSETS			
Current Assets:			
Cash	¥ 21,336	¥ 5,489	\$ 176,989
Money trust for investments in marketable securities	15,522	16,087	128,760
Marketable securities (Note 4)	952	16,529	7,897
Trade accounts and notes receivable:		-,	
Outside customers	23,056	27,914	<i>191,257</i>
"NSC"	9,428	11,556	78,208
Nittetsu Shoji Co., Ltd.	203	767	1,684
Subsidiaries and affiliates	8,936	6,672	74,127
	41,623	46,909	
Lease allowance for had dabte	41,023 (120)	40,909 (163)	345,276
Less: allowance for bad debts	(120)	(103)	(996)
	41,503	46,746	<i>344,28</i> 0
Inventories (Note 6)	23,553	25,952	<i>195,380</i>
Other current assets	2,622	1,838	<i>21,750</i>
Total current assets	105,488	112,641	875,056
Investments and Advances:			
Investments in securities (Notes 4 and 8)	15,793	1,686	<i>131,008</i>
Investments in and advances to subsidiaries and affiliates (Note 7)	29,473	25,777	244,488
Long-term loans and other investments	10,673	10,682	<b>88</b> ,536
	55,939	38,145	464,032
Property, Plant and Equipment (Note 8):			
Buildings and structures	49,980	60,167	414,600
Machinery and equipment	246,040	264,424	2,040,979
machinery and equipment			
	296,020	324,591	2,455,579
Less: accumulated depreciation	(210,559)	(221,594)	(1,746,653)
	85,461	102,997	708,926
Land	4,982	2,847	41,327
Construction in progress	4,229	3,926	35,081
1 0	94,672	109,770	785,334
<b>Deferred Charges and Intangibles</b> (Note 2(6))	4,214	4,440	34,956
	¥260,313	¥264,996	\$2,159,378

The accompanying notes are an integral part of the statements.

	Millions of yen		U.S. dollars (Note 3)
	1999	1998	1999
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current Liabilities:			
Short-term bank loans (Note 8)	¥ 93,760	¥ 86,990	\$ 777,769
Current maturities of long-term debt (Note 8)	33,629	7,995	278,963
Trade accounts and notes payable:	,	.,	
Outside suppliers	12,016	15,426	<i>99,676</i>
"NSC"	4,860	8,729	40,315
Subsidiaries and affiliates	9,229	7,798	76,558
	26,105	31,953	216,549
Non-trade accounts payable	2,555	1,521	21,195
Income taxes payable (Note 10)	38	144	315
Accrued expenses	4,320	4,693	35,836
Other current liabilities	1,725	881	14,309
Total current liabilities	162,132	134,177	1,344,936
Long-term Debt (Note 8) Reserve for Employees' Retirement Benefits (Note 11)	53,662 5,244	89,086 5,462	445,143 43,501
Reserve for Loss on Restructuring Measures under Review of	0.475		07.01.1
the Mid-Term Management Plan (Note 16)	8,175	—	67,814
Reserve for Loss on Planned Liquidation/Dissolution of	C 991	C 991	<b>51 605</b>
Subsidiaries and Affiliates (Note 16)	6,221	6,221	<i>51,605</i>
Contingent Liabilities (Note 9)			
<b>Shareholders' Equity:</b> Common stock, par value ¥50 per share: Authorized: 600,000,000 shares at March 31, 1999 and 1998			
Issued: 291,455,003 shares at March 31, 1999 and 1998	40,966	40,966	<i>339,826</i>
Special tax-purpose reserves (Note 13)	2,130	3,972	<i>17,669</i>
Unappropriated accumulated deficit (Note 17)	(18,217)	(14,888)	(151,116)
Total shareholders' equity	24,879	30,050	206,379
	¥260,313	¥264,996	\$2,159,378

# NIPPON STEEL CHEMICAL CO., ITD. Non-Consolidated Statements of Income For the years ended March 31, 1999, 1998 and 1997

		Thousands of U.S. dollars (Note 3)		
	1999	1998	1997	1999
Net Sales (Note 15)	¥231,218	¥ 264,592	¥ 270,194	\$1,918,026
Cost of Sales (Note 15)	204,304	233,180	232,160	<i>1,694,766</i>
Gross profit	26,914	31,412	38,034	223,260
Selling, General and Administrative Expenses	23,591	27,858	32,886	195,695
Operating income	3,323	3,554	5,148	27,565
Non-Operating Income (Losses): Interest and dividend income Interest expenses Loss on sales of marketable securities (Note 15) Gain/(loss) on sales of investment securities (Note 15) Loss on sales/disposal of property Gain/(loss) on restructuring measures under the Mid-Term Management plan (Note 16) Prior service cost of pension plan Special retirement expenses Loss on dissolution of subsidiaries and affiliates Provision for reserve for loss on planned take-downs of property (Note 16) Provision for reserve for loss on planned liquidation/dissolution of subsidiaries and affiliates (Note 16) Provision for reserve for loss on planned liquidation/dissolution of subsidiaries and affiliates (Note 16)	293 (3,117) (1,290) 	301 (3,541)  994 (93)  (945) (1,698)  	$\begin{array}{c} 251\\ (4,922)\\\\ (970)\\ (1,689)\\ (13,127)\\ (914)\\ (6,809)\\ (5,312)\\ (1,555)\\ (14,771)\end{array}$	2,430 (25,856) (10,701) (6,412) 39,627 (4,903) (5,027) —
under the Mid-Term Management plan (Note 16) Gain on retirement of convertible bonds by purchase (Note 15) Other, net	(8,175) 1,368 (331)	(292)	(109)	(67,814) 11,348 (2,746)
	(8,445)	(5,274)	(49,927)	(70,054)
Loss before income taxes	(5,112)	(1,720)	(44,779)	( <i>42,489</i> )
Income Taxes (Note 10) Income Taxes and Enterprise Tax	49	<u>49</u>	<u>63</u>	
Net loss	¥ (5,171)	¥ (1,769)	¥ (44,842)	\$ (42,895)
$\mathbf{D}_{\mathbf{r}} \in \mathbf{D}_{\mathbf{r}}$		Yen		U.S. dollars (Note 3)
Per Share Data (Note 2(12)): Net loss Weighted average number of shares of common stock (in thousands)	¥ (17.74) 291,455	¥ (6.07) 291,455	¥ (199.48) 291,455	\$ (0.15)
weighten average number of shares of common stock (in mousailus)	4J1,4JJ	4J1,4JJ	2J1,4JJ	

The accompanying notes are an integral part of the statements.

# NIPPON STEEL CHEMICAL CO., 1TD. Non-Consolidated Statements of Shareholders' Equity

For the years ended March 31, 1999, 1998 and 1997

			I	Millions of yen		
	Number of shares of common stock	Common stock	Additional paid-in capital	Legal reserve	Special tax- purpose reserves	Unappro- priated retained earnings
Balance at March 31, 1996 Net loss	191,455,003 	¥ 20,966	¥ 13,402	¥ 1,572	¥ 13,323	¥(12,602) (44,842)
Transfer from special tax-purpose reserves (Note 13) Transfer to special tax-purpose reserves (Note 13) Issue of new shares to designated parties	 100,000,000	20,000	20,000		(4,771) 7,922	4,771 (7,922) —
Balance at March 31, 1997 Net loss	291,455,003	40,966	33,402	1,572	16,474	(60,595) (1,769)
Reversal of additional paid-in capital (Note 14) Reversal of earned surplus reserve (Note 14) Transfer from special tax-purpose reserves (Note 13) Transfer to special tax-purpose reserves (Note 13)			(33,402)	(1,572) 	(16,474) 3,972	33,402 1,572 16,474 (3,972)
Balance at March 31, 1998 Net loss Transfer from special tax-purpose reserves (Note 13)	291,455,003 	40,966 			3,972 	(14,888) (5,171) 300
Cumulative effect of accounting change (Note 10) Balance at March 31, 1999	 291,455,003	¥40,966	 ¥	 ¥	(1,542) ¥ 2,130	1,542 ¥(18,217)
				of U.S. Dollar		
	Number of shares of common stock	Common stock	Additional paid-in capital	Legal reserve	Special tax- purpose reserves	Unappro- priated retained earnings
Balance at March 31, 1998 Net loss Transfer from special tax-purpose reserves (Note 13)	<b>291,455,003</b> 	\$339,826 — —	\$ 	\$ 	\$32,949 — (2, <b>48</b> 9)	\$(123,501) (42,895) 2,489

291,455,003 \$339,826

**\$**—

Cumulative effect of accounting change (Note 10)

# Balance at March 31, 1999

The accompanying notes are an integral part of the statements.

*12,791* 

(12,791)

**\$**—

\$17,669 \$(151,116)

# NIPPON STEEL CHEMICAL CO., ITD. Non-Consolidated Statements of Cash Flows For the years ended March 31, 1999, 1998 and 1997

		Millions of you			
		Millions of yen	1007	(Note 3)	
	1999	1998	1997	1999	
Cash Flows from Operating Activities:	/	/			
Net loss	¥ (5,171)	¥ (1,769)	¥(44,842)	\$ (42,895)	
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation	8,811	12,186	12,798	73,090	
Amortization	1,906	2,039	1,872	15, <b>8</b> 11	
Provision for/(reversal of) reserve for loss on disposal of property	8,175	(1,555)	1,555	67,814	
Provision for/(reversal of) reserve for loss on dissolution of	0,170			07,014	
subsidiaries and affiliates		(8,550)	14,771		
Provision for accrued retirement benefits	156	516	1,947	1,294	
Loss/(gain) on sale of property	(4,003)	(994)	1,689	(33,206)	
Loss on disposal of production facilities		1,087	10,078		
Changes in assets and liabilities: Decrease (increase) in receivables	5,243	20,297	(9,827)	<i>43,492</i>	
Decrease in inventories	2,399	457	920	<i>19,900</i>	
Decrease (increase) in other current assets	(784)	98	3,461	(6,503)	
Increase (decrease) in payables	(4,814)	(5,650)	9,502	(39,934)	
Decrease in accrued expenses	(373)	(1,486)	(935)	(3,094)	
Increase (decrease) in other current liabilities	738	(25)	574	6,122	
Other payments	(2,050)	(903)	(3,160)	(17,005)	
Net cash provided by operating activities	10,233	15,748	403	84,886	
Cash Flows from Investing Activities:					
Acquisition of property, plant and equipment	(8,967)	(10,162)	(4,031)	(7 <b>4,384</b> )	
Decrease (increase) in investments in securities	(14,107)	88	1,425	(117,022)	
Decrease (increase) in investments in and advances to					
subsidiaries and affiliates	(3,696)	(1,405)	525	(30,660)	
Decrease (increase) in other advances and investments	9	6,116	(14,981)	75	
Increase in deferred charges	(1,680)	(2,080)	(529)	(1 <i>3,936</i> )	
Proceeds from sale of property, plant and equipment	20,716	7,590	3,168	171,846	
Net cash provided by (used in) investing activities	(7,725)	147	(14,423)	<b>(64,081</b> )	
Cash Flows from Financing Activities:					
Borrowing of long-term loans and other debt	7,650	4	5,900	<i>63,459</i>	
Repayment of long-term loans and other debt	(17,223)	(5,439)	(22,925)	(142,870)	
Proceeds from issue of new shares of common stocks	—	—	40,000	_	
Increase (decrease) in short-term bank loans	6,770	(13,986)	(5,184)	<b>56,159</b>	
Net cash provided by (used in) financing activities	(2,803)	(19,421)	17,791	(23,252)	
Net Change in Cash and Cash Equivalents	(295)	(3,526)	3,771	(2,447)	
Cash and Cash Equivalents at beginning of year	38,105	41,631	37,860	316,093	
Cash and Cash Equivalents at end of year	¥ 37,810	¥ 38,105	¥ 41,631	\$ 313,646	
Cash and Cash Equivalents at end of year	¥ 37,810	¥ 38,105	¥ 41,631	\$ 313, 	

The accompanying notes are an integral part of the statements.

# **1. Basis of Presenting Non-Consolidated Financial Statements** *(1) Accounting Principles*

The accompanying non-consolidated financial statements have been prepared from accounts and records maintained by Nippon Steel Chemical Co., Ltd. (the "Company") in accordance with the provisions set out in the Japanese Commercial Code and in conformity with accounting principles and practices generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Accounting Standards.

Relevant notes have been added, and certain reclassifications of account balances as disclosed in the non-consolidated financial statements in Japan, have been made so as to present them in a form which is more familiar to readers outside Japan.

The non-consolidated financial statements are not intended to present the consolidated financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Japan. *(2) Significant Shareholder* 

The Company has been a subsidiary of Nippon Steel Corporation ("NSC") who owned 195,532 thousand shares of common stock of the Company at March 31, 1999 and 1998, which represented 67.1 percent of the shares outstanding at March 31, 1999 and 1998, respectively.

(3) Transactions with Nittetsu Shoji Co., Ltd. ("Nittetsu Shoji") The Company sells a substantial portion of its products to Nittetsu Shoji which is a 50.0 percent owned affiliate of NSC. All of the Company's transactions with Nittetsu Shoji and the related account balances of material nature are shown separately in the accompanying non-consolidated financial statements.

The Company has had no material transactions with any other subsidiaries or affiliates of NSC.

# 2. Summary of Significant Accounting Policies

## (1) Inventories

Inventories are valued according to the categories as follows:

- \* Products, semi-finished products and raw materials, other than those in the "Coke Operations" — at the lower of cost or market, cost being determined by the last-in first-out method.
- \* Products, semi-finished products and raw materials in the "Coke Operations" — at the lower of cost or market, cost being determined by the moving average method.
- \* Supplies at the lower of cost or market, cost being determined by the moving average method.
- (2) Valuation of Securities

Marketable securities (current portfolio) and investments in securities (non-current portfolio), both quoted and non-quoted, are valued at cost, which is determined by the moving average method. *(3) Money Trust for Investments in Marketable Securities* Money trust for investments in marketable securities is valued at cost, which is determined by the moving average method, applied on an aggregate basis to each money trust.

#### (4) Investments in Subsidiaries and Affiliates

Investments in subsidiaries (majority-owned companies) and affiliates (meaning 20 percent to 50 percent owned companies) are valued at cost. The equity method to account for investments in common stock of subsidiaries and affiliates has not been followed by the Company in the non-consolidated financial statements under Japanese accounting practices. Appropriate write-downs are recorded for investments in certain companies which have incurred substantial losses and are not expected to recover such losses in the near future. *(5) Property, Plant and Equipment* 

Depreciation is computed on the straight-line method, at rates based on the estimated useful lives of assets which are prescribed by the Japanese income tax laws. The range of useful lives is principally from 3 to 50 years for buildings and structures and from 2 to 22 years for machinery and equipment.

Exceptionally, estimated useful lives of certain machinery and equipment are determined by the Company as follows:

	Years				
A part of machinery and equipment used for manufacturing of:	Estimate lives under Japanese tax law	Estimate lives as determined by the Company			
Carbon material and gas	10	15			
Chemical substances	7-9	10-13			
Construction materials	12-13	14-19			

With effect from the year ended March 31, 1999, the Company changed the estimated useful lives of buildings (except for ancillary facilities) in compliance with certain amendments to the tax laws made in 1998. As a result of this change, depreciation was increased, "Operating income" was decreased and "Loss before income taxes" was decreased by \$76 million each.

Normal repairs and maintenance, including minor renewals and improvements, are charged to income as incurred.

#### (6) Amortization

Note issue expenses are all charged to expenses at the time they are incurred.

Development expenses for new products and technology for new business are deferred and amortized on a straight-line basis over a five-year period.

Testing and research expenses associated with existing products, however, are charged to income as incurred.

At March 31, 1999, the balance of unamortized development expenses included in "Deferred Charges" in the accompanying nonconsolidated balance sheet, was ¥2,567 million *(S21,294 thousand)*. *(7) Allowance for Bad Debts* 

Allowance for bad debts is provided at the estimated amount of uncollectible receivables on an individual basis at the balance sheet date as well as the amount using the actual average percentage of bad debt based on the Japanese corporation tax law.

With effect from the year ended March 31, 1999, the Company started using the actual average percentage of bad debt based on the Japanese corporation tax law instead of the statutory percentage of outstanding receivables in compliance with certain amendments to the tax laws made in 1998. As a result of this change, "Allowance for bad debts" and "Loss before income taxes" decreased by ¥32 million, respectively.

#### (8) Foreign Currency Translation

With effect from the year ended March 31, 1997, the Company has adopted the provisions of newly issued statement to revise the "Accounting Standards for Translation of Foreign Currency Transactions and Other", promulgated by the Business Accounting Deliberations Council, an accounting standards setting body in Japan. The impact of the new standards was immaterial.

In addition, translation of short-term monetary assets and liabilities denominated in foreign currencies is made uniformly by applying the exchange rates prevailing at the respective balance sheets dates (current rates).

#### (9) Income Taxes

Income taxes are provided for based on the amount required by the tax returns for the financial year. No tax effect is recorded for timing differences in the recognition of certain revenue and expenses between tax and financial reporting.

#### (10) Recognition of Certain Accrued Expenses

In general, the Company follows the accrual basis of accounting for all income and expense items. However, the Japanese tax laws provide for a limit deductible for tax purposes with respect to certain accrued expenses which are essentially an estimate of amounts to be determined in future years. The accrued expenses of the Company to which such limits apply under the laws are: reserve for accrued employees' retirement benefits, accrued employees' bonuses and allowance for bad debts.

The Company generally records such accrued expenses on the basis of the tax laws, which normally require accruals in an amount determined based on the past year's experience of the Company. With respect to reserve for accrued employees' retirement benefits, please refer to Note 11.

#### (11) Consumption Tax

Consumption tax is imposed at the flat rate of 5% on all domestic consumption of goods and services (with certain exemptions). The consumption tax withheld upon sales and consumption tax paid by the Company on the purchases of goods and services are not included in the amounts of respective revenues or costs and expenses in the Non-Consolidated Statements of Income and Loss, but is recorded as an asset or a liability, as the case may be, and the net balance is included in "Other current assets" or "Other current liabilities" in the Non-Consolidated Balance Sheets.

(12) Appropriation of Retained Earnings/(accumulated deficit) Under the Japanese Commercial Code and the Articles of Incorporation of the Company, the plan for appropriation of retained earnings/ (accumulated deficit) (including cash dividend payments) proposed by the Board of Directors should be approved by the shareholders' meeting which must be held within three months after the end of each financial year. The appropriation of retained earnings/ (accumulated deficit) reflected in the accompanying non-consolidated statements of shareholders' equity represents the results of such appropriations which is applicable to the immediately preceding financial year but was approved by the shareholders' meeting and disposed of during that year. Dividends are paid to shareholders on the shareholders' register at the end of each financial year.

As is customary practice in Japan, the payment of bonuses to directors and statutory auditors is made out of retained earnings instead of being charged to income of the year, which constitute a part of appropriations cited above.

#### (13) Net Income/(loss) per Share

Net income per share of common stock is based upon the weighted average number of shares of common stock outstanding during each year.

Since net loss per share was recorded, diluted net income/(loss) per share is not disclosed.

#### 3. United States Dollar Amounts

The Company maintains its accounting records in yen. The dollar amounts included in the non-consolidated financial statements and notes thereto represent the arithmetical results of translating yen to dollars on the basis of \$120.55=U.S.\$1. The inclusion of such dollar amounts is solely for convenience and is not intended to imply that yen amounts have been or could have been converted, realized or settled in dollars at \$120.55=U.S.\$1 or at any other rate.

#### 4. Marketable Securities and Investments in Securities

Marketable securities (current portfolio) and investments in securities (non-current portfolio) at March 31, 1999 and 1998 consisted of the following:

	Million	s of yen	Thousands of U.S. dollars
	1999	1998	1999
Marketable securities: Listed corporate shares Corporate convertible bonds Certificates of investment fund trust	¥135 — 817	¥14,462 19 2,048	\$1,120 — 6,777
	¥952	¥16,529	\$7,897
Investments in securities: Listed corporate shares Unlisted corporate shares Government convertible bond Non-share equity investment	5	¥ — 1,681  5	\$120,473 10,336 158 41
	¥15,793	¥1,686	\$131,008

Market value information on marketable securities and investments in securities held by the Company at Match 31, 1999 is summarized as follows:

	Millions of yen			Thousands of U.S. dollars			
	Book value per balance sheet	Market value	Unrealized gain (loss)	Book value per balance sheet	Market value	Unrealized gain (loss)	
Marketable securities: (current portfolio) Corporate shares	¥135	¥111	¥(24)	\$1,120	<i>\$921</i>	<i>\$(199)</i>	
Other securities Market value available Market value not available	817	<b>588</b>	(229)	6,777	<b>4,8</b> 77	(1,900)	
	¥952	¥699	¥(253)	\$7,897	\$5,798	\$( <i>2</i> ,099)	
Investments in securities: Corporate shares							
Market value available	¥14,523	¥6,261	<b>¥(8,262)</b>	<i>\$120,473</i>	<i>\$51,937</i>	\$( <b>68</b> ,536)	
Market value not available Bonds and debentures	1,246	_	_	10,336	_	_	
Market value available	19	19	(0)	<i>158</i>	<i>158</i>	(0)	
Market value not available	—	—	—	—	—	—	
Other securities Market value available Market value available		_	_		_	_	
Market value not available	<u> </u>			41			
	¥15,793	¥6,280	¥(8,262)	<i>\$131,008</i>	\$52,095	\$(68,536)	

#### 5. Information on Derivatives

The Company uses derivative financial instruments, which comprise interest rate swap transactions to reduce its exposure to market risks from fluctuations in interest rates. The Company does not hold or issue financial instruments for trading or speculative purposes.

Although the Company may be exposed to losses in the event of nonperformance by counterparties or interest rate fluctuations, it does not anticipate significant losses from the arrangements described above.

The Board of Directors decides limit of derivative transactions (swap transactions) volume annually and management in charge of the derivative transactions (swap transactions) reports the historical transactions to the Board of Directors quarterly.

#### Interest rate transactions

The Company has some interest rate swap transactions with the companies. These transactions are arranged to hedge against exposure of interest rate fluctuations of certain liabilities on the balance sheet.

The interest rate swap contracts outstanding at March 31, 1999 are summarized as follows:

Millions of yen			
Contract value	Fair value	Valuation gain (loss)	
¥14,300	¥(315)	¥(315)	
¥2,500	<b>¥18</b>	<b>¥18</b>	
	Contract value	Contract value     Fair value       ¥14,300     ¥(315)	

Contract value (notional amount) does not represent actual credit risk and market risk. Fair value and valuation gain (loss) do not represent actual receipt or payment amounts in the future.

The Company quotes fair value and valuation gain (loss) from a financial institution.

#### 6. Inventories

Inventories at March 31, 1999 and 1998 consisted of:

	Millions of yen		Thousands of U.S. dollars
	1999	1998	1999
Products	¥11,238	¥12,654	\$ 93,223
Semi-finished products	1,839	1,853	15,255
Raw materials	7,480	8,135	<i>62,049</i>
Supplies	2,996	3,310	<i>24,853</i>
	¥23,553	¥25,952	\$195,380

#### 7. Investments in and Advances to Subsidiaries and Affiliates

Investments in and advances to subsidiaries and affiliates at March

31, 1999 and 1998 were as follows:

		Millions of yen				Thousands of U.S. dollars
			1999	3	1998	1999
	Percentage of ownership	Investments in common shares	Advances	Total	Total	Total
Nippon Steel Chemical Rockwool Co., Ltd.	100.0%	¥1,480	¥ —	¥1,480	¥ 1,480	\$12,277
NSCC Trading Co., Ltd.	100.0	450	—	450	450	<i>3,733</i>
NSCC Polymer Company Ltd.	100.0	302	2,800	3,102	3,452	<i>25,732</i>
Nippon Steel Chemical Corporation of America	100.0	3,575	—	3,575	3,575	<i>29,656</i>
NSCC Compounds (Malaysia) SDN. BHD.	100.0	917	_	917	917	<i>7,607</i>
NSCC ASIA LIMITED	100.0	710	_	710	710	<i>5,890</i>
Nippon Thermal Engineering Corporation	97.1	368	_	368	68	3,053
Nippon Elec Co., Ltd.	99.5	4,127	1,840	5,967	4,767	<b>49,498</b>
Nippon Steel Chemical Carbon Co., Ltd.	90.0	472	·	472	472	3,915
NSCC Techno-carbon Co., Ltd.	89.2	1,293	_	1,293	1,296	<i>10,726</i>
Nippon Phenol Company Ltd.	87.5	420	_	420	420	<i>3,484</i>
NŜ & N (UK) LIMITED	80.0	2,024	_	2,024	2,024	<i>16,790</i>
Nippon Styrene Monomer Co., Ltd.	65.0	260	_	260	260	2,157
Nippon Bisphenol Company Ltd.	75.7	252	_	252	252	2,090
Tohto Kasei Co., Ltd.	50.4	3,296	_	3,296	3,296	27,341
Shinnikka Thermal Ceramics Co., Ltd.	50.0	268	_	268	268	2,223
Dalian Nitto Plastic Molding Co., Ltd.	40.0	320	_	320	320	2,655
Nittetsu Chemical Engineering Ltd.	33.3	272	_	272	272	2,256
Nanbu Plastics Co., Ltd.	29.4	301	_	301		2,497
Nippon Esmarl Co., Ltd.	20.0	0	2,250	2,250	5	18,664
Other		1,476	_	1,476	1,473	12,244
		¥22,583	¥6,890	¥29,473	¥25,777	\$244,488

None of investments in subsidiaries and affiliates held by the Company has its market value at March 31, 1999.

#### 8. Short-term Bank Loans and Long-term Debt

Short-term bank loans outstanding at March 31, 1999 and 1998 were generally represented by several-month term notes issued by the Company to banks bearing interest at an annual rate ranging from 0.45 percent to 1.45 percent and from 0.95 percent to 1.65 percent at March 31, 1999 and 1998, respectively. Customarily these notes are renewed at maturity subject to renegotiation of interest rates and other factors.

Information with respect to short-term bank loans outstanding for the years ended March 31, 1999 and 1998 is as follows:

	Millions of yen		Thousands of U.S. dollars
	1999	1998	1999
Maximum month-end balance	¥95,760	¥101,476	\$794,359
Average month-end balance	¥91,623	¥95,874	\$760,041

Long-term debt of the Company at March 31, 1999 and 1998 consisted of the following:

	Millio	Thousands of U.S. dollars	
	1999	1998	1999
Long-term borrowings from banks and other financial institutions secured by collaterals/mortgage bearing interest at rates ranging from 0.45 percent to 6.70 percent per annum, due through			
2022 in installments		¥72,010	\$593,140
<ul> <li>2.2 percent convertible mortgage debentures due March 2003 in yen</li> <li>2.5 percent convertible mortgage debentures due March</li> </ul>	2,760	3,082	22,895
2004 in yen	5,696	6,360	<i>47,250</i>
2.0 percent convertible mortgage debentures due March 2005 in yen	6,856	14,940	<b>56,873</b>
Guarantee deposits received	476	689	<i>3,948</i>
Less: portion due within one year	87,291 (33,629) ¥53.662	(7,995)	724,106 (278,963) \$445,143

Additional information with respect to the Company's convertible notes outstanding at March 31, 1999 is as follows:

			Terms of conversion at March 31, 1999			
Description	Issued in	Initial principal (millions)	Conversion price per share (*1)	Number of shares issuable upon full conversion (in thousands)	Other conditions	
2.2 percent convertible mortgage		(111110115)		(in nousailus)		
2.2 percent convertible mortgage debentures due March 2003 in Yen	Dec. 1987	¥10,000	¥880.1	3,136	(*2) (*3)	
2.5 percent convertible mortgage		,		,		
debentures due March 2004 in Yen	Dec. 1988	¥10,000	¥947.8	6,010	(*2) (*4) (*6)	
2.0 percent convertible mortgage						
debentures due March 2005 in Yen	Feb. 1990	¥15,000	¥1,210.0	<u>5,666</u> 14 812	(*2) (*5) (*7)	

(\*1) Subject to adjustment for subsequent free share distribution and in other circumstances.

- (\*2) Can be repurchased at any time and may be redeemed in whole or in part at prices equivalent to the principal amount plus premiums at prescribed percentages of the principal.
- (\*3) An annual sinking fund payment is required in the amount of ¥500 million on March 31, 1997 and 1998, ¥1,000 million on March 31, 1999 and 2000, ¥1,500 million on March 31, 2001 and 2002, reduced by the amount of subsequent conversions, repurchases and redemptions.
- (\*4) An annual sinking fund payment is required in the amount of ¥500 million on March 31, 1998 and 1999, ¥1,000 million on March 31, 2000 and 2001, ¥1,500 million on March 31, 2002 and 2003, reduced by the amount of subsequent conversions, repurchases and redemptions.
- (\*5) An annual sinking fund payment is required in the amount of \$750million on March 31, 1999 and 2000, ¥1,500 million on March 31, 2001 and 2002, ¥2,250 million on March 31, 2003 and 2004, reduced by the amount of subsequent conversions, repurchases and redemptions.

The Company's assets pledged as collateral for long-term borrowings from banks and other financial institutions (¥46,051 million) and convertible bonds (¥15,312 million) at March 31, 1999 are summarized as follows:

	Millions of yen	Thousands of U.S. dollars
Property, plant and equipment,		
net of accumulated depreciation:	V00 051	6100 000
Buildings and structures	¥20,051	<i>\$166,329</i>
Machinery and equipment	58,265	<b>483,327</b>
Land	235	<i>1,949</i>
	¥78,551	\$651,605
Investments in securities	¥13,013	\$107,947

S)	(in thousands)	
¥880.1	3,136	(*2) (*3)
¥947.8	6,010	(*2) (*4) (*6)
¥1,210.0	<u>5.666</u> 14.812	(*2) (*5) (*7)
restricted not to lated "Net incom or loss, if any) ea	e that the Company's cash divide exceed the aggregate amount eq e" (excluding the amount equiv urned during the years for which ¥4.400 million on accumulative	uivalent to accumu- alent to the special gain a the notes have been

removed. (\*7) The notes require that the Company's cash dividend payments be restricted not to exceed the aggregate amount equivalent to accumulated "Net income" (excluding the amount equivalent to the special gain or loss, if any) earned during the years for which the notes have been outstanding plus ¥4,600 million on accumulative basis. However, in June 1995, the Company set up a collective mortgage on its manufacturing facility for the notes, and the restriction on cash dividend was removed.

June 1995, the Company set up a collective mortgage on its manufactur-

ing facility for the notes, and the restriction on cash dividend was

The aggregate annual maturities of long-term loans outstanding at March 31, 1999 during the succeeding three-year period are as follows:

Year ending March 31,	Millions of yen	Thousands of U.S. dollars
2000	¥33,629	\$278,963
2001	24,770	205,475
2002	7,662	<i>63,559</i>
2003 and after	5,442	<i>45,143</i>
	¥71,503	\$593,140

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#### 9. Contingent Liabilities and Lease Commitments

The Company was contingently liable for guarantee (\$1,518 million) and forward guarantee (\$84,695 million) of loans and other debt made by its subsidiaries and affiliates at March 31, 1999, as follows:

	Millions of yen	Thousands of U.S. dollars
Debt of:		
NSCC Trading Co., Ltd.	¥21,561	\$178,855
Tohto Kasei Čo., Ltd.	20,372	<i>168,992</i>
Nippon Elec Co., Ltd.	13,504	112,020
Nippon Steel Chemical Rockwool Co., Ltd.	8,216	<b>68,154</b>
NSCC Polymer Company, Ltd.	4,446	36,881
Nippon Elec (Malaysia) SDN. BHD.	4,064	<i>33,712</i>
Nitto Lite Co., Ltd.	2,605	21,609
NSCC Techno-Carbon Co., Ltd.	2,400	19,909
Nippon Steel Chemical Carbon Co., Ltd.	1,709	14,177
Nippon Thermal Engineering Corporation	1,210	10,037
Other	6,126	50,818
	¥86,213	\$715,164

The Company has various lease contracts. Certain key information on the Company's finance lease contracts which are not deemed to transfer the ownership of the leased assets for the years ended March 31, 1999 and 1998 were as follows:

Assumed data as to acquisition cost, accumulated depreciation, net book value and depreciation expense of the leased assets, which included the portion of interest thereon at March 31, 1999 and 1998, were summarized as follows:

	Millions of yen				Thousands of U.S. dollars					
		1999			1998			1999		
	Acquisition cost	Accumulated depreciation	Net book value	Acquisition cost	Accumulated depreciation	Net book value	Acquisition cost	Accumulated depreciation	Net book value	
Machinery and equipment	¥1,210	¥1,023	¥186	¥1,209	¥882	¥327	\$10,037	\$8,486	\$1,543	
Tools, furniture and fixture	497	369	127	774	520	254	<i>4,123</i>	<i>3,061</i>	<i>1,053</i>	
Others	44	33	13	45	25	20	365	274	108	
	¥1,751	¥1,425	¥326	¥2,028	¥1,427	¥601	\$14,525	\$11,821	<i>\$2,704</i>	
		1	housands of							

	Million	s of yen	U.S. dollars
	1999	1998	1999
Depreciation	¥274	¥350	\$2,273

Depreciation is based on the straight-line method over the lease term of the leased assets.

The scheduled maturities of future lease rental payments on such lease contracts at March 31, 1999 and 1998 were as follows:

#### **10. Income Taxes**

Income taxes in Japan applicable to the Company for each of the three years in the period ended March 31, 1999 consisted of corporate income tax (national), enterprise tax (local) and resident income taxes (local) at the approximate rates indicated below:

	Millions of yen		Thousands of U.S. dollars	
-	1999	1998	1999	
Due within one year	¥195	¥274	\$1,617	
Due over one year	131	327	<i>1,087</i>	
	¥326	¥601	<i>\$2,704</i>	
Lease rental expenses for the year	¥274	¥350	\$2,273	

	Rates on taxable income				
	1999	1998	1997		
Corporate income tax	34.5%	37.5%	37.5%		
Enterprise tax	11.6	13.0	13.0		
Resident income taxes	7.1	7.7	7.7		
	53.2%	58.2%	58.2%		
Statutory tax rate in effect to reflect the deductibility of enterprise					
tax when paid	47.7%	51.5%	51.5%		

During the years ended March 31, 1995 and 1994, the Company incurred net loss for both financial reporting and tax reporting purposes. Under the current Japanese tax laws, the net loss is not allowed carryback, but is entitled to be carried forward to offset against future taxable income in the following five-year period.

The amount of income taxes currently payable for the year ended March 31, 1999, 1998 and 1997 represents fixed charge of resident income taxes which are levied without regard to taxable income and the special surtax imposed on certain capital gains recognized in those year.

With effect from the year ended March 31, 1999, the Company has adopted the accounting for deferred tax, thereby tax effects on temporary differences are adequately reflected and recognize "Income Taxes" in proportion to "Income before income taxes".

There was no effect on "Net loss" for the year ended March 31, 1999, however, "Accumulated deficit" was decreased by \$1,542 million *(S12,791 thousand)*, when compared with the previous basis.

The components of the deferred tax assets and deferred tax liabilities at March 31, 1999 are as follows:

	Millio ye		Thousar U.S. do	
Deferred tax assets due to: Reserve for Employees' Retirement Benefit Reserve for loss on planned liquidation/	s <b>¥ 2</b> ,(	037	\$ 16,	898
dissolution of subsidiaries and affiliates	2,0	612	<b>21</b> ,	667
Reserve for loss on restructuring measures	3,4	433	28,	478
Loss carryforward	13,	744	<i>114</i> ,	011
Other	1,	511	<i>12,</i>	534
Valuation allowance	23,3 (22,0		193, (182,	
Total	1,	297	10,	759
Deferred tax liabilities due to:				
Special tax purpose reserve	1,	297	<i>10</i> ,	75 <b>9</b>
Net deferred tax assets (liabilities)	¥	0	\$	0

#### 11. Retirement Plan

The Company has a retirement benefit plan to cover its employees with at least three years of service. The amount of such retirement benefits is determined by reference to the latest rate of pay, length of service and conditions under which the retirements occur.

"Reserve for employees' retirement benefits" account was provided to recognize periodic accrual of cost for the retirement benefits payable by the Company. The balance of "Reserve for employees' retirement benefits" in the accompanying non-consolidated balance sheets represents 50 percent of the liability the Company would be required to pay if all eligible employees involuntarily terminated employment at the respective balance sheet dates.

In addition, effective on March 1, 1990, the Company adopted a non-contributory retirement benefit plan to cover a part of the retirement benefits payable to employees who retire at the age of 50 or older. The unfunded prior service cost arising from the adoption of the pension plan aggregated \$5,928 million at September 30, 1998,

the latest valuation date. On the contrary, excess portion of the reserve for employees' retirement benefits provided for in prior years is being amortized and offset against the amortization of prior service cost over 10 years on a straight-line basis. With effect from the year ended March 31, 1999, the Company changed the amortization rate from 10% to 6.7%.

#### 12. Legal Reserve and Appropriation of Retained Earnings

The Japanese Commercial Code provides that an amount equal to at least 10 percent of cash distribution paid out of retained earnings (cash dividends and directors' bonuses) should be appropriated to the legal reserve until such reserve equals 25 percent of the amount of common stock. This reserve may be transferred to common stock by a resolution of the Board of Directors or used to reduce a deficit by a resolution of the shareholders' meeting, but is not available for dividend payments.

#### 13. Special Tax-Purpose Reserves

Special tax-purpose reserves are provided by the Company, which are allowed as a deduction in one year and reversed into taxable income in subsequent years through appropriation of retained earnings, pursuant to the provisions of the Special Taxation Measures Law of Japan. Essentially, special tax-purpose reserves result in deferral of income tax payments. The Company carries special tax-purpose reserves to deferred capital gains to enable the Company to replace the assets sold with acquisition of new assets.

#### 14. Reversal of Additional Paid-in Capital and Earned Surplus Reserve

The Company reversed additional paid-in capital (\$33,402 million) and earned surplus reserve (\$1,562 million) to cover the deficit at March 31, 1997 (\$60,595 million) after approval of the shareholder's meeting held on June 27, 1997.

#### **15. Related Party Transactions**

The breakdown of net sales of the Company for each of the three years in the period ended March 31, 1999 classified by related parties is summarized as follows:

		Millions of yen		Thousands of U.S. dollars
	1999	1998	1997	1999
Net Sales to:				
"NSC"	¥ 86,127	¥ 95,448	¥ 42,386	\$ 714,451
Nittetsu Shoji Co., Ltd.	753	826	45,435	<i>6,246</i>
Subsidiaries and affiliates:				
Shinnikka Trading Co., Ltd.	11,211	11,423	8,906	<i>92,999</i>
Nippon Styrene Monomer Co., Ltd.	1,775	2,057	2,060	14,724
Slagwool Industrial Co., Ltd.	262	1,000	2,352	2,173
Nippon Bisphenol Company Limited	1,743	1,786	1,845	14,459
Tohto Kasei Co., Ltd.	865	875	430	7,175
Nippon Phenol Company Ltd.	1,909	2,036	2,4021	<i>5,836</i>
Nissei Bussan Co., Ltd.	884	794	910	<i>7,333</i>
NSCC Polymer Co., Ltd.	1,906	2,707	942	<i>15,811</i>
NIPPON CRENOL Company Limited	477	638	561	<i>3,957</i>
SA CARBON Co., Ltd.	1,703	1,948	1,477	<i>14,12</i> 7
Other	3,372	3,854	5,120	27,972
	26,107	29,118	27,005	216,566
	112,987	125,392	114,826	<i>937,263</i>
Outside customers	118,231	139,200	155,368	<b>980, 763</b>
Total net sales	¥231,218	¥264,592	¥270,194	\$1,918,026

The Company's transactions of material nature, other than net sales shown above, with its subsidiaries and affiliates and the purchases from NSC for each of the three years in the period ended March 31, 1999 are summarized as follows:

March 31, 1999 are summarized as follows:		Millions of yen		Thousands of U.S. dollars
	1999	1998	1997	
Purchases from				
(Cost of Sales):				
"NSC"	¥ 67,886	¥ 68,829	¥ 63,123	\$ 563,136
Subsidiaries and affiliates:	,		,	,,
Shinnikka Trading Co., Ltd.	5,030	5,766	5,2954	1,725
Nippon Styrene Monomer Co., Ltd.	9,172	11,009	10,0857	6,085
NSCC Polymer Company Ltd.	936	227	3,989	7,764
Nippon Steel Chemical Carbon Co., Ltd.	0	3	3,609	<b>0</b>
Nippon Phenol Company Ltd.	9,528	11,242	9,985	<i>79,038</i>
Kyushu AromaTechs Co., Ltd.	6,261	8,387	7,571	<i>51,937</i>
Nippon Bisphenol Company Ltd.	9,940	10,668	10,566	<i>82,455</i>
NIPPON CRENOL Company Limited	828	1,053	979	<i>6,868</i>
NSCC TECHNO-CARBOÑ Co., Ltd.	0	591	2,441	0
Nagoya Esment Co., Ltd.	1,324	1,948	1,810	<i>10,983</i>
SA CARBON Co., Ltd.	1,133	1,248	1,127	<i>9,399</i>
Other	1,852	4,023	9,319	<i>15,363</i>
	46,004	56,165	66,776	381,617
	113,890	124,994	129,8999	44,753
Outside suppliers	90,414	108,186	102,261	750,013
Total cost of sales	¥204,304	¥233,180	¥232,160	\$1,694,766

	Millions of yen			Thousands of U.S. dollars
	1999	1998	1997	1999
Other Related Party Transactions: Gain on sales of investments in subsidiaries and affiliates Gain/(loss) on sales of property Gain on retirement of convertible bonds by purchase	¥ — 7,675 1,191	¥994 987	¥ — (1,674) —	S — 63,667 9,880

#### 16. Losses Recognized Under the Mid-Term Management Plan 1997

During the year ended March 31, 1997, the Company established the "Mid-Term Management Plan 1997" aiming at the restructuring of the business operations for improved efficiency and cost reduction.

Under the Plan, the decision was made to liquidate several unprofitable subsidiaries and affiliates of the Company and in connection therewith, the Company set up a reserve for future losses to be recognized upon ultimate dissolution of these group companies as "Reserve for loss on planned liquidation/dissolution of subsidiaries and affiliates", and the reserve in an amount of \$14,771 million was provided for during the year 1997.

The Plan requires the take-downs and disposal of production facilities of certain unprofitable business segments which are scheduled to be discontinued.

The Plan also includes measures for disposal of products and termination of research and development activities related thereto in the unprofitable segments.

Based on these measures adopted in the Plan, the Company recorded loss on disposal of property, inventory and deferred charges in the year 1997 as follows:

	Millions of yen
Loss on disposal of production facilities	¥(10,078)
Loss on disposal of inventory items	(1,256)
Write-off of deferred charges	(1,793)
	¥(13,127)

In addition, the Company set up the reserve for loss on planned take-downs of property in an amount of \$1,555 million, which is estimated as a result of the operations of business segments to be discontinued under the Plan.

During the year ended March 31, 1999, the Company reviewed the "Mid-Term Management Plan 1997", and recorded loss resulted from transfer of certain business segments as follows:

Provision for reserve for loss on	
restructuring measurements	<b>¥(8,174)</b>
Loss on sales of production facilities	(5,345)
Gain on sales of land	9,507
Gain on transfer of goodwill	614
	¥(3,398)

#### 17. Subsequent Event

The appropriations of accumulated deficit in respect of the year ended March 31, 1999 proposed by the Board of Directors and approved by the shareholders' meeting held on June 25, 1999 are as follows:

	Millions of yen	Thousands of U.S. dollars
Deficit at March 31, 1999 Reversal of special tax-purpose	¥(18,217)	\$(151,116)
reserves	338	2,804
Deficit to be carried forward to the next year	¥(17,879)	\$(1 <b>48</b> ,312)

# Report of the Independent Certified Public Accountants on the Non-Consolidated Financial Statements

To the Board of Directors Nippon Steel Chemical Co., Ltd.

We have audited the accompanying non-consolidated balance sheets of Nippon Steel Chemical Co., Ltd. as of March 31, 1999 and 1998, and the related non-consolidated statements of income, shareholders' equity and cash flows for each of the three years in the period ended March 31, 1999, all expressed in Japanese yen. Our audits were made in accordance with the auditing standards, procedures and practices generally accepted and applied in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the non-consolidated financial statements referred to above present fairly, in all material respects, the non-consolidated financial position of Nippon Steel Chemical Co., Ltd. as of March 31, 1999 and 1998, and the non-consolidated results of its operations and the cash flows for each of the three years in the period ended March 31, 1999, in conformity with accounting principles and practices generally accepted in Japan (see Note 1) applied on a consistent basis.

The amount expressed in U.S. dollars, provided solely for the convenience of the reader, have been translated on the basis set forth in Note 3 to the accompanying nonconsolidated financial statements.

Chuo auchit Corporation

**Chuo Audit Corporation** 

June 25, 1999 Tokyo, Japan

# **ORGANIZATION CHART**

#### HEAD OFFICE

Personnel Department

**General Administration Department** 

**Corporate Planning Department** 

**Budget, Accounts & Finance Department** 

**Purchase & Physical Distribution Department** 

#### **Technical Department**

#### **Environment, Safety & Quality Assurance Department**

#### **Research & Development Laboratories**

- Fundamental Materials Research & Development Center
- Specialty Materials Research & Development Center
- Process Development & Engineering Center

#### **Carbon Materials & Gas Division**

- Coke Department
- Kimitsu Works
- Carbon Materials Department
- Gas Department

#### **Chemicals Division**

- Basic Chemicals Department I Oita Works Sakai Phthalic Anhydride Plant
- Basic Chemicals Department II
- Plastics Department

#### **Specialty Chemicals Division**

- Specialty Chemicals Department Tribology Center
- Paints Department

#### **Composite Materials Division**

Prepreg Plant

### **Advanced Materials Division**

• Electronic Materials Research & Development Center

#### **Construction Materials Department**

#### BRANCHES

#### Kyushu

#### Osaka

Nagoya

#### WORKS

Kyushu Hirohata

#### **BOARD OF DIRECTORS**

Chairman Rokuro Suehiro

President Takaki Yamatoya

Managing Directors

Kouji Kadotani

Shigeo Hayashi

Takenori Yoshida

Takao Nakanishi

Yoshifumi Nagashima

**Masateru** Nose

Takashi Mizuno

#### Directors

Yoshiharu Horita Norihito Kawamura Haruhiko Aoi

#### **Standing Auditor**

Junji Komatsu

#### Auditors

Satoshi Ushiyama Takeshi Yoshii Atsushi Suganuma

# **MAJOR PRODUCTS**

#### **Carbon Materials and Industrial gases**

Metallurgical coke, pitch coke, pitch, creosote oil, industrial gases (hydrogen, argon, oxygen, nitrogen, carbon dioxide)

#### **Basic and Specialty Chemicals**

Benzene, toluene, xylene, cyclohexane, styrene monomer, ammonium sulfate, naphthalene, phthalic anhydride, ammonia, phenol, bisphenol A, methanol, styrene resins, medical and agricultural raw materials and intermediates, information recording materials, dyes and pigment materials and intermediates, functional resins and materials, coumarone resins, perfume materials, electronic materials, special solvents, heat transfer mediums, high-performance synthetic lubricants, composites, carbon fiber prepregs

#### **Construction Materials**

Marine paints, industrial equipment and steel water piping paints, cable fire-resistant materials, wooden sound insulation flooring

## **MAJOR SUBSIDIARIES**

NSCC Trading Co., Ltd. 7-21-11, Nishi-Gotanda Shinagawa-ku, Tokyo 141-0031	
NSCC Polymer Co., Ltd.	
Owada Shinden 598, Yachiyo 276-0046	
Shinnikka Environmental Engineering Co., Ltd. 46-80, Oaza Nakabaru Sakinohama, Tobata-ku, Kita-kyushu 804-0002	
Nippon Steel Chemical Rockwool Co., Ltd. 7-21-11, Nishi-Gotanda Shinagawa-ku, Tokyo 141-0031	
Nippon Thermal Engineering Corporation 4-16, Yuubarumachi Yawatanishi-ku, Kita-kyushu 807-0813	
Nippon Elec Co., Ltd. 5-14-17, Himonya Meguro-ku, Tokyo 152-0003	
Nippon Steel Chemical Carbon Co., Ltd. 2-1-11, Nihonbashi Kayabacho Chuo-ku, Tokyo 103-0025	
NSCC Techno-Carbon Co., Ltd. 62-6, Oosatocho Kawauchi Aza Nakasoneyama Kurokawa-gun, Miyagi 981-3514	
Nippon Phenol Co., Ltd. 7-21-11, Nishi-Gotanda Shinagawa-ku, Tokyo 141-0031	
Nippon Styrene Monomer Co., Ltd. 7-21-11, Nishi-Gotanda Shinagawa-ku, Tokyo 141-0031	
SA Carbon Co., Ltd. 46-80, Oaza Nakabaru Sakinohama Tobata-ku, Kita-kyushu 804-0002	
Nippon Bisphenol Co., Ltd. 46-80, Oaza Nakabaru Sakinohama Tobata-ku, Kita-kyushu 804-0002	
Tohto Kasei Co., Ltd. 1-4-16, Nihonbashi Bakurocho Chuo-ku, Tokyo 103-0002	
Shinnikka Thermal Ceramics Corporation 7-21-11, Nishi-Gotanda Shinagawa-ku, Tokyo 141-0031	
Nitto Lite Co., Ltd. 1475, Fukutomishinmachi, Ashikaga 326-0332	
Kyushu Aromatics Co., Ltd. 2-1-1, Uchisaiwaicho Chiyoda-ku, Tokyo 100-0011	
Nippon Steel Chemical Corporation of America 6150 Whitmore Lake Road Brighton, Michigan 48116-1990 U.S.A.	
<b>Thermofil, Inc.</b> 6150 Whitmore Lake Road Brighton, Michigan 48116-1990 U.S.A.	
NSCC Compounds (Malaysia) Sdn. Bhd. Lot 72, Jalan Sementa 27/91 Section 27, 40400 Shah Alam Selangor D.E., Malaysia	
NSCC ASIA Ltd. Room 1403, Landwide Commercial Building, 118-120 Austin Road, T.S.T. Kowloon, China	Hong Kong,
Meiyang Hong Kong Ltd. Room 1403, Landwide Commercial Building, 118-120 Austin Road, T.S.T. Kowloon, China	Hong Kong
Shenzhen Meiyang Plastic Ltd. Che Gong Miao Industrial District, Shenzhen, China	
<b>NS&amp;N (UK) Ltd.</b> 28 New Lane, Havant, Hampshire P09 2NQ. U.K.	
<b>Thermofil Polymers (UK) Ltd.</b> 28 New Lane, Havant, Hampshire P09 2NQ. U.K.	
<b>Thermofil Polymerés (France) S.A.</b> Route Departementale 24 Z.I. Sud De Bois, De Leuze 13310 Saint Martin-De-Crav,	Franco
Thermofil Polimeri (Italia) S.R.L.	Taile
Mottaiciata (Bl) Via Martiri della Liberta, 155/G-H CAP 13874, Italy Dalian Nitto Plastic Molding Co., Ltd.	
1A-5-1, Free Trade Zone, Dalian, China	21



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